# mission

Accomplished

Growing Your Mission

How Mobile Loaves
& Fishes was able to
provide support and
affordable,
permanent housing
to a community
in need







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# Background

Founded by 5 volunteers in 1998, Mobile Loaves and Fishes (MLF) is on the cutting edge of confronting homelessness in Austin, TX. Over 17,000 volunteers are preparing and delivering food with a fundamental mission of empowering individuals to serve their communities. While MLF has become a nationwide model, there has always been a greater vision to create a permanent community which will lift chronically homeless men and women up off the streets.



#### **The Goals**

- Raise \$6,000,000 to launch phase one of a community for chronically homeless
- · Achieve capacity giving from high-net worth donors who have made minimal gifts
- · Create an engaging experience to connect donors to the mission



# The Challenge

MLF has never conducted a major capital campaign. This is mainly because there has never been a compelling vision to ask for sizable gifts but also because the broad base of volunteers have been regular (albeit small-dollar) donors. Alan Graham's direct experience with the chronically homeless individuals of his community helped him gain a clear understanding of radical concept to address the root causes of chronic homelessness. His vision of affordable and sustainable housing in a hospitable community for hundreds of residents became known as CommunityFirst! Village. An initial pilot program had proven the concept with RV homes leading to 86% of residents remaining successfully housed. It was now time to raise significant funds to make the dream into a permanent reality.



Mobile Loaves & Fishes selected Mission Advancement over proposals from 3 other consulting firms. MLF was drawn to Mission Advancement's relationship-based focus and unique campaign model. In order to achieve capacity giving from a key group of high networth individuals, Mission Advancement proposed a "less is more" approach that would deeply connect the hearts of these donors to the heart of the mission of CommunityFirst! Village.

#### The Solution

Mission Advancement engaged with Mobile Loaves & Fishes in a multi-pronged strategy to:

- 1. Identify a core group of approximately 30 donors and take time to learn about their personal passions and interests
- 2. Build a compelling case for support that would allow for individual donor experiences which leverage the unique vision of the 51-acre property
- 3. Create an appropriate strategy and timeline for campaign success with critical focus on coaching Alan Graham in best practices of personal donor.

The major tracks of activity from Mission Advancement included:

- Logic Narrative gathering data, stories, and other pertinent information that would serve as a foundation for campaign collateral and donor proposals
- Campaign Leadership enlisting and training key volunteer leaders who were responsible for cultivation and solicitation on a personal level



- Resource Mapping identifying the Top 30 donor prospects along with their potential capacity and personal connection to the campaign
- Donor Planning creating step-by-step cultivation plans unique to each individual donor
- Campaign Awareness preparing donor connection gatherings and a major groundbreaking ceremony
- Personal Coaching guiding Alan Graham and team in each step of executing their donor plans with advice, preparation, and even roleplaying exercises
- Strategy Adjustments proactively working with campaign leadership to refine the campaign plan and ultimately preparing MLF staff for completion on their own
- Annual Giving advising on strategy, staff, and structure for growth in operational funding during and after the campaign



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## The Impact

The numbers speak for themselves as Mobile Loaves & Fishes exceeded their initial phase one need by approximately 270 percent! The \$6,000,000 campaign closed out at \$16,000,000, allowing CommunityFirst! to provide permanent and sustainable housing for more than 200 residents. Beyond the innovative mix of affordable housing options, there are also places for worship, a medical facility, working gardens, outdoor movie theater, and community market. The village has proven so successful that MLF is now conducting a \$60,000,000 capital campaign to move onto phase two which will yield more than 1,000 new micro-homes and RVs designed specifically for men and women coming out of chronic homelessness.

### **Impact** BY THE NUMBERS

343

Meals served to people struggling with homelessness in Central Texas

6,219,400

Meals served to people struggling with homelessness in Central Texas

## \$1.5 million

Dignified income earned by Village neighbors in 2022 through Community Works and other opportunities.

#### Contact us at:



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